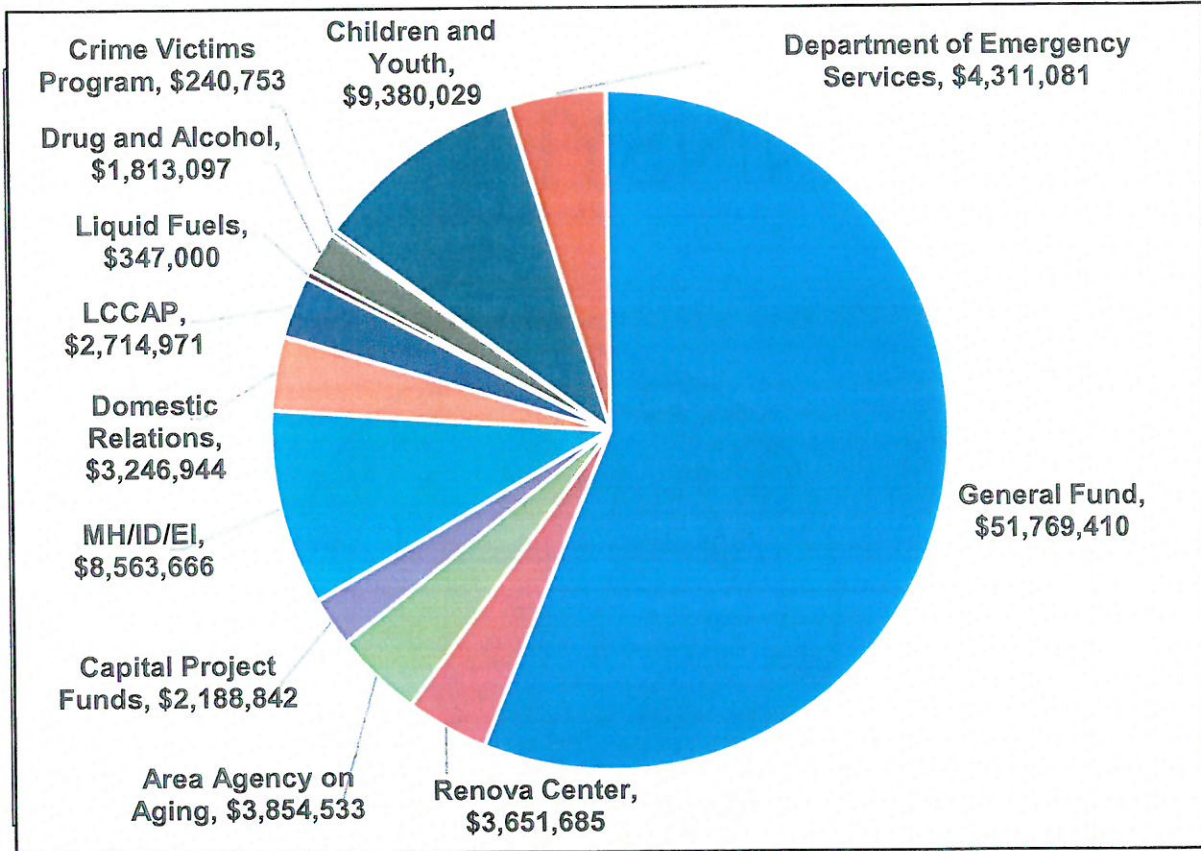


COUNTY OF LEBANON, PENNSYLVANIA



BUDGET FOR THE YEAR 2020

**All County of Lebanon Budgets
For the Year 2020
Total Budgeted Funds \$86,810,931**



General Fund	\$51,769,410	59.63%	#
Renova Center	\$3,651,685	4.21%	*
Area Agency on Aging	\$3,854,533	4.44%	*
Capital Project Funds	\$2,188,842	2.52%	#
MH/ID/EI	\$8,563,666	9.86%	*
Domestic Relations	\$3,246,944	3.74%	#/*
LCCAP	\$2,714,971	3.13%	
Liquid Fuels	\$347,000	0.40%	#
Drug and Alcohol	\$1,813,097	2.09%	
Crime Victims Program	\$240,753	0.28%	
Children and Youth	\$9,380,029	10.81%	*
Department of Emergency Services	\$4,311,081	4.97%	#/*
Less: General Fund support to agencies	(\$5,271,080)	-6.07%	
Total Budgeted Funds	\$86,810,931	100.00%	

= This fund is budgeted on a calendar year basis. Funds not denoted as such are budgeted on a fiscal year (July-June) basis.

* = Includes support from the General Fund.

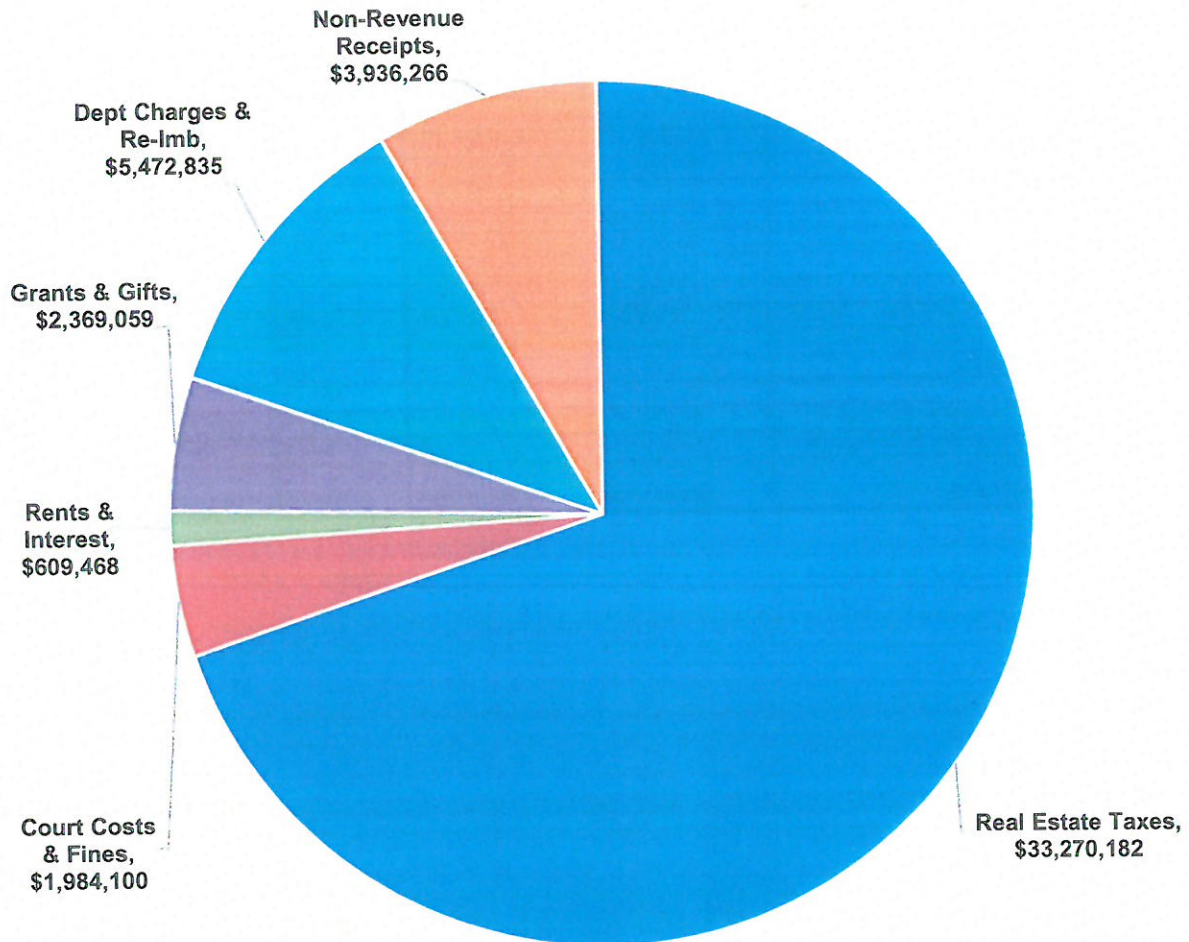
All County of Lebanon Budgets
For the Year 2020
Changes in Budgeted Funds from the Prior Year
Total Budgeted Funds \$86,810,931

FUND NAME	2019	2020	% of Total 2020 Budget	Change from Prior Year:		
				Amount	%	
General Fund	\$46,752,612	\$51,769,410	59.62%	\$5,016,798	10.73%	#
Renova Center	\$3,659,903	\$3,651,685	4.21%	(\$8,218)	-0.22%	*
Area Agency on Aging	\$3,679,206	\$3,854,533	4.44%	\$175,327	4.77%	*
Capital Project Funds	\$2,564,474	\$2,188,842	2.52%	(\$375,632)	-14.65%	#
MH/ID/EI	\$8,551,330	\$8,563,666	9.86%	\$12,336	0.14%	*
Domestic Relations	\$2,953,687	\$3,246,944	3.74%	\$293,257	9.93%	#/*
LCCAP	\$2,509,706	\$2,714,971	3.13%	\$205,265	8.18%	
Liquid Fuels	\$343,000	\$347,000	0.40%	\$4,000	1.17%	#
Drug and Alcohol	\$1,341,353	\$1,813,097	2.09%	\$471,744	35.17%	
Crime Victims Program	\$209,880	\$240,753	0.28%	\$30,873	14.71%	
Children and Youth	\$9,037,647	\$9,380,029	10.81%	\$342,382	3.79%	*
Department of Emergency Services	\$6,274,564	\$4,311,081	4.97%	(\$1,963,483)	-31.29%	#/*
Less: General Fund support to Agencies	(\$4,423,659)	(\$5,271,080)	-6.07%	\$847,421	19.16%	
Total Budgeted Funds	\$83,453,703	\$86,810,931	100.00%	\$3,357,228	4.02%	

= This fund is budgeted on a calendar year basis. Funds not denoted as such are budgeted on a fiscal year (July-June) basis.
* = Includes support from the General Fund.

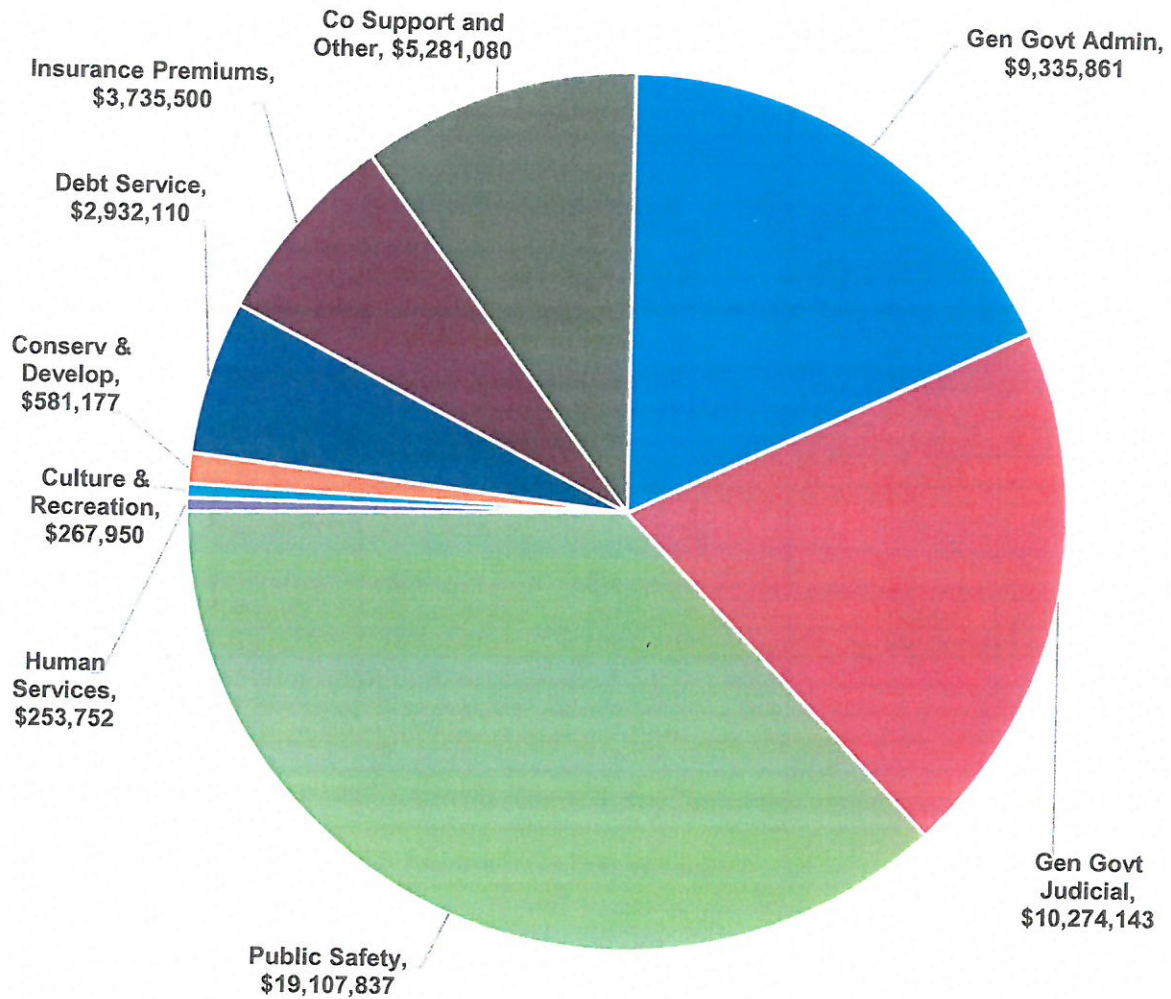
Note: Capital Projects total consists of \$1,338,842 for Capital Projects Fund and \$850,000 for 2009 Bond Fund.

County of Lebanon General Fund Budget
For the Year 2020
Budgeted Revenues: \$47,641,910



County of Lebanon General Fund Budget
For the Year 2020

Budgeted Expenses: \$51,769,410



County of Lebanon General Fund Budget
For the Year 2020
Changes in Budgeted Funds from the Prior Year

CHANGES IN BUDGETED GENERAL FUND REVENUES FROM 2019 TO 2020					
REVENUE GROUPS	2019	2020	% of Total 2020 Budget	Change from Prior Year:	
				Amount	%
Real Estate Taxes	\$33,067,660	\$33,270,182	69.84%	\$202,522	0.61%
Court Costs and Fines	\$2,022,050	\$1,984,100	4.16%	(\$37,950)	-1.88%
Rents and Interest	\$532,154	\$609,468	1.28%	\$77,314	14.53%
Grants and Gifts	\$2,094,435	\$2,369,059	4.97%	\$274,624	13.11%
Department Charges/Reimbursements	\$5,476,485	\$5,472,835	11.49%	(\$3,650)	-0.07%
Non-Revenue Receipts	\$3,022,368	\$3,936,266	8.26%	\$913,898	30.24%
Total General Fund Revenues	\$46,215,152	\$47,641,910	100.00%	\$1,426,758	3.09%

CHANGES IN BUDGETED GENERAL FUND EXPENSES FROM 2019 TO 2020					
EXPENSE GROUPS	2019	2020	% of Total 2020 Budget	Change from Prior Year:	
				Amount	%
General Government - Administration	\$8,558,873	\$9,335,861	18.03%	\$776,988	9.08%
General Government - Judicial	\$9,625,182	\$10,274,143	19.85%	\$648,961	6.74%
Public Safety and Public Works	\$16,450,584	\$19,107,837	36.91%	\$2,657,253	16.15%
Human Services	\$249,972	\$253,752	0.49%	\$3,780	1.51%
Culture and Recreation	\$257,250	\$267,950	0.52%	\$10,700	4.16%
Conservation and Development	\$569,477	\$581,177	1.12%	\$11,700	2.05%
Debt Service	\$2,931,115	\$2,932,110	5.66%	\$995	0.03%
Insurance Premiums	\$3,676,500	\$3,735,500	7.22%	\$59,000	1.60%
County Support and Other	\$4,433,659	\$5,281,080	10.20%	\$847,421	19.11%
Total General Fund Expenses	\$46,752,612	\$51,769,410	100.00%	\$5,016,798	10.73%

Note: Cash Carryover of \$4,127,500 accounts for the difference between revenues and expenses.

Descriptions of General Fund Revenue Budget Groups

REAL ESTATE TAXES

County Real Estate Taxes

COURT COSTS AND FINES

County Magisterial District Judge Fines and Costs
County Court Fines and Costs
Clerk of Courts Fees
Probation Electronic Monitoring Fees

RENTS AND INTEREST

Interest from Bank Accounts
Agriculture Extension Building Rent/Mortgage
Legislative Office Rent

GRANTS AND GIFTS

All State and Federal Grants
State Game Lands
Public Utility Realty

DEPARTMENT CHARGES AND REIMBURSEMENTS

County Prison Work Release Room and Board
County Prison Cost Recovery Program
County Prison Telephone Reimbursement
Other County Prison Fees
Small Games of Chance and Bingo Permits
Hunting and Fishing Licenses
Central Booking Fees
Register of Wills Fees
Building Code Fees
Recorder of Deeds Fees

NON-REVENUE RECEIPTS

Hotel Tax
Drug Fund Storage
City Reimbursement of Certain Salaries and Benefits
State Reimbursement of Certain Salaries and Benefits
Other Agencies' Reimbursement of Certain Salaries and Benefits
MH/ID/EI Mortgage Reimbursement
Pension Contribution Agency Reimbursements
Indirect and Direct Costs from Other Agencies
Sale of Property

Descriptions of General Fund Expense Budget Groups

GENERAL GOVERNMENT - ADMINISTRATION

Commissioners
Controller
County Buildings and Grounds
Geographic Information System
Human Resources
Information Technology Systems
Planning and Zoning
Postal Service
Printing
Public Defender
Purchasing
Recorder of Deeds
Solicitor
Tax Assessment
Tax Claim
Tax Collectors
Telephone
Treasurer
Voter Registration and Conduct of Elections

GENERAL GOVERNMENT - JUDICIAL

Central Booking Program
Clerk of Courts
Constables
Coroner
County Detectives and Related Departments
Courts
District Attorney and Related Departments
Law Library
Magisterial District Judges
Prothonotary
Register of Wills
Sheriff

CULTURE AND RECREATION

Coleman Park
Governor Dick
Historical Society
Humane Society
Monument Park
Public Libraries
SARCC

Descriptions of General Fund Expense Budget Groups (Continued)

PUBLIC SAFETY

Probation and Related Departments
Bridges
Building Security
County Prison
Department of Emergency Services
Fire Companies

HUMAN SERVICES

Lebanon Transit
Veterans Affairs

CONSERVATION AND DEVELOPMENT

Penn State Cooperative Extension
Conservation District

DEBT SERVICE

Bond and Loan Payments

INSURANCE PREMIUMS

County Risk Pool Insurance
Health Insurance Exchange
Prison Malpractice Insurance
Unemployment Compensation
Pension Contribution

COUNTY SUPPORT TO AGENCIES AND OTHER

Area Agency on Aging
Children and Youth
Domestic Relations
Department of Emergency Services
MH/ID/EI
Renova Center
Tax Refunds

2020 Lebanon County Budget Summary

\$86,810,931

3.2925 mills

Overall, the County Budget is increasing by \$3,357,228 or 4% for 2020.

Separately, the General Fund expenses are increasing by 10.73% to \$51,769,410.

The proposed budget does not include a millage increase. The last County real estate millage increase took place for 2016. That said, there are significant increases in some areas that cannot be sustained in future years without additional revenue or sizeable cuts in services.

Real estate tax revenue, along with fees and fines, are seeing very little increase. While property values are still high and residential construction is taking place, it has been offset by a number of reductions from commercial assessment appeals.

For 2020, revenue includes the sale of 4 acres of county land on the corner of Walnut and East Cumberland, adjacent to the Driver Licensing Center. Obviously, this is a one-time source of General Fund revenue. Without this injection of revenue, revenue growth is almost non-existent. In order to reach a balanced budget, \$4,127,500 in cash carryover, set aside for 2020 payrolls, is being included on the revenue side. While those funds are available to balance the 2020 budget, that opportunity greatly diminishes each year as revenues remain level and expenses increase.

Significant cost increases are being felt in the areas of Public Safety, namely County Jail and the Department of Emergency Services/911, as well as county support to Children and Youth. In 2019, the County entered into a contract with PrimeCare Medical for comprehensive healthcare services. While this meant the provision of complete, and more in-house, healthcare services, it also meant an increase of over \$2,000,000, or 25%, at the Jail. That contract began in June, 2019, with the first full year of the contract being felt in 2020. With very little outside revenue coming to the Jail, the General Fund bears that cost. In the Department of

Emergency Services, the costs related to 911 dispatching and personnel continue to increase as well as a new facility being planned, which is discussed later in this summary. Support to Children and Youth is up due to the ever-increasing demand for juvenile and delinquent facility placements.

The Annual Required Contribution (ARC) to the Pension Fund will be fully paid at a cost of \$3,200,000. The ARC is budgeted to be paid from General Fund revenues and agency reimbursements. Keeping up with payments of the ARC and healthy returns on investments have brought the County Employee Pension Fund to a funded level of 85%.

Employee salary increases for 2020 are as follows:

Court Appointed Professionals - 3.5%

Court Related Nonprofessionals Union- IN NEGOTIATIONS

Social Services Union - IN NEGOTIATIONS

911 Telecommunicators (DES) - IN NEGOTIATIONS

AFSCME (Correctional Officers) – 3.5%

County Detectives Union – 3%

Non-union – 3%

Employee health insurance premiums for the County are increasing by 5% for 2020. The County has shifted to paying premiums at 90% of the maximum premium. With good experience over the last several years, as well as stop-loss insurance capping our shock claims, this is a way to reduce the outlay of premium payments, albeit at the risk of lower or no premium refund after the policy year. Deductibles and co-payments will not change for 2020 for non-union. Union deductibles and copayments are part of the respective Collective Bargaining Agreements (CBA).

Capital Projects

In 2017, the Commissioners created a Capital Project Fund for property maintenance projects, improvements, acquisitions, technological upgrades or any other “non-routine” expenditure that may be appropriate. Creating and utilizing this type of fund helps to avoid spikes in the General Fund for expenditures that have a depreciable value or may only occur once over many years.

In 2019, the Fund was relied upon for the purchase of a voter-verifiable paper record voting system, as directed by the Governor. The ultimate cost of the ES&S system was \$800,000, with almost 80% of that expected to be reimbursed by the Commonwealth, restoring funds to the Capital Project Fund.

Also included in 2019 was funding to begin the exploration of acquiring or constructing a new facility for 911 and the rest of the Department of Emergency Services (DES). That process is in full swing with an Architect and Project Manager selected and site-selection in the final stages. For 2020, a site for the DES will be acquired and facility design and bidding will commence. While site acquisition will be made with funds on hand from prior borrowing, the cost of the building, 911, and radio communication equipment, will be the largest project ever for the County and long-term borrowing will be needed.

The County and City will be replacing the main public elevators in the County/City Municipal Building in 2020. The existing elevators are original to the building since the early 1960s. The cost for replacement is budgeted at \$620,000, with 23% of that being the City's share. The County's share is being funded by the Capital Project Fund.

In addition, other large projects coming out of the Fund will be \$300,000 in roof replacement at the Jail, and \$115,000 for Computer Aided Mass Appraisal (CAMA) software upgrades in the Property Assessment Office.

